

CIPD Resourcing and Talent Planning 2017



Impact of the UK's decision to leave the EU

Over the next three years, HR professionals expect increases in:





Competition for well-qualified talent



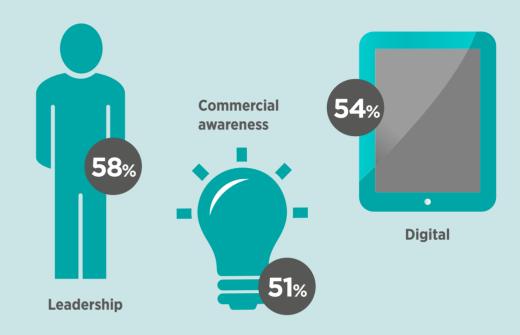
Emphasis on developing existing staff



Difficulty recruiting senior/strategic or skilled/technical staff

Changing skills

65% of HR professionals agree that the skills needed for jobs in their organisation are changing. The skills most likely to increase in demand in the next 12 months are:



Recruitment processes

41% of HR professionals believe the length of their recruitment process has led to the loss of potential recruits in the last 12 months



16% of HR professionals say their organisation currently measures the return on investment of



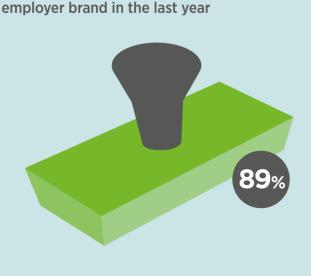
Most effective attraction methods

Own corporate website	74%
Professional networking sites	60%
Commercial job boards	58%
Recruitment consultants	52%

Measurement

their recruitment activity





Employer brand

9 in 10 organisations have been making efforts to improve their

> 56% of organisations do not calculate the cost of labour turnover